



**WEBINARS**

**CONTINGENT WORKFORCE  
STRATEGIES COUNCIL**



# Elevate Your Staffing & Workforce Solutions Knowledge Now: Experience CCWP in 1 Hour



# WEBINARS

CONTINGENT WORKFORCE STRATEGIES COUNCIL



## Speakers:



**Dawn McCartney**, CCWP & SOW Mgmt Expert  
VP, Contingent Workforce Strategies Council, SIA



**Stephen Clancy**, CCWP & SOW Mgmt Expert  
Sr. Director, Contingent Workforce  
Strategies, Knowledge & Research, SIA



**Chris Paden**, CCWP  
Director, Contingent Workforce  
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**Frank Enriquez**, CCWP & SOW Mgmt Expert  
Sr. Manager, Contingent Workforce  
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**Peter Reagan**, CCWP & SOW Mgmt Expert  
Sr. Director, Contingent Workforce  
Strategies & Research, SIA

# Staffing Industry Analysts Product Overview



	Products & Services for <b>Suppliers</b>	Products & Services for <b>Buyers</b>
<i>Research &amp; Advisory</i>		
<i>Events</i>		
<i>Editorial</i>		
<i>Certification &amp; Training</i>		



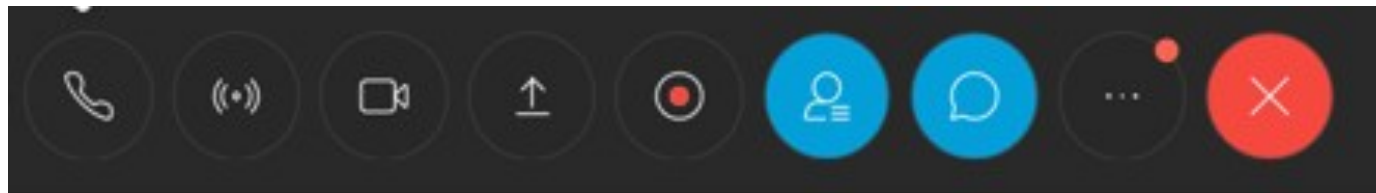
# CWS Council (partial list)





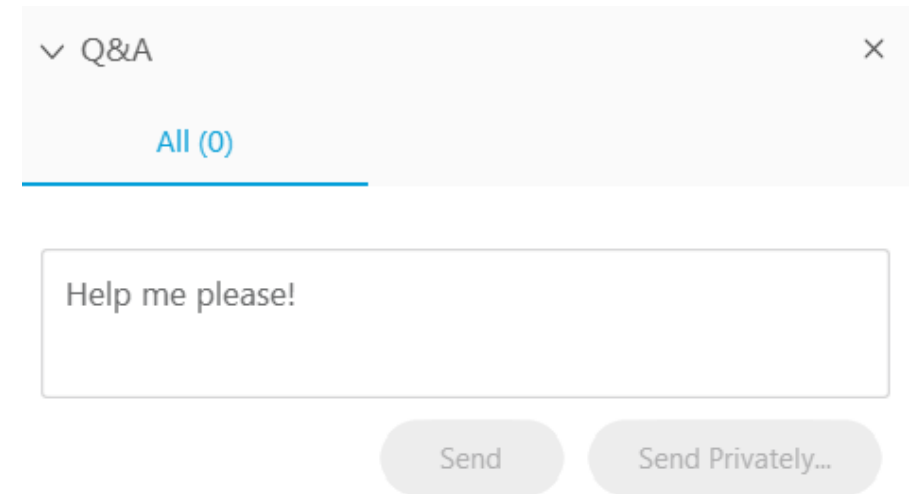
# Audio

- **Listen through your computer** by turning on your speakers after you log into the event. Sound will be coming through the audio icon (below left).
- **DO NOT** close this audio broadcast box.
- Use the **sound bar** on the audio broadcast box to **adjust the volume**.
- **Need assistance?** Please let us know in the Q&A section.



# Questions?

- Questions may be submitted at any time.
- Click on the **Question Mark section** to open the Q&A window.
- Type your question into the small dialog box and click the Send Button.
- The presentation will be shared with registrants.



A screenshot of a Q&A interface. At the top, there is a header with a dropdown arrow, the text "Q&A", and a close button (X). Below the header, the text "All (0)" is displayed. A large text input field contains the text "Help me please!". At the bottom right of the input field, there are two buttons: "Send" and "Send Privately...".

# Today's Webinar Objectives

- Our Mission
- What is CCWP?
- What's in it for you?
- Benefits of CCWP...
- Who participates?
- What's covered?
- *The CCWP Experience...*
- CCWP Quality...
- Event Calendar & Pricing





# Our Mission

To inform, connect and elevate the workforce solutions ecosystem and practitioners.

To drive standardization, common language and to promote collaboration within the industry.



# What is CCWP?

- Certified Contingent Workforce Professional (CCWP)
- Review and discussion of all aspects of Contingent Workforce talent and program management strategies and best practices
- Certify a minimum standard of professional knowledge on CW management, best practices



# What's in it for you...

- Professionalizing your contingent workforce (CW) knowledge and CW program and engagement management skills
- Demonstrating your value to key stakeholders and executive leadership in your organization
- Enhancing your success in the contingent workforce industry





# Contingent Workforce Management Professionals Benefits



(Enterprise Buyer, Staffing, Workforce Solutions)

- **Legitimize** this professional practice
- **Create informed industry** practitioners and certified professional community
- **Build** expertise, professionalism and marketplace industry **knowledgebase**
- **Improve** business **capabilities** and professional **relationships**
- **Establish** standard business **practices, methodology** and **lexicon**

# Class Hosts (partial)



# List of Corporate Participant Brands (partial)

**HAYS**  
**Talent Solutions**  
Helping organisations thrive

**KELLYOCG**  
OUTSOURCING & CONSULTING GROUP



 **PRIDE GLOBAL**

 **beeline**

**DecisionPATH**  
How talent moves.

**ADITI**  
CONSULTING STAFFING

**Express**  
EMPLOYMENT PROFESSIONALS

**Collabera**

**EXCITE**  
STAFFING SOLUTIONS

**randstad**  
sourceright

**MONUMENT**  
CONSULTING

**Checkr**

**scout**  
Find the Best 

 **Toptal**

**Yoh**  
A DAY & ZIMMERMANN COMPANY

**freelance**

**Bullhorn** 

**cortech**

 **elite staffing**

**AQUENT**



 **Strategic Staffing Solutions**

**MBO partners**

**upwork**



# Class Photos



■ London

■ NetApp

# Virtual Class Photo



The image is a collage representing a virtual class photo. On the left is a large white rectangular area with a red border at the top. It features the SIA logo (Staffing Industry Analysts) in the top left corner, followed by the text "Certified Contingent Workforce Professional" in a black box. The center of this area contains the text "Welcome to the Certified Contingent Workforce Professional (CCWP) Certification Class". The SIA logo is also present in the bottom right corner of this area. To the right of this text area is a grid of 15 smaller video call windows, each showing a different participant. The participants are arranged in a grid: the top row has four windows, the second row has four windows, the third row has four windows, and the bottom row has a single window centered under the first three windows of the row above. Each window shows a person's face and name at the bottom. The names are: Leah (Kelly) (CCO), Chris (CCWP) (SIA), Frank Enriquez, Glance (CCWP) (SIA), Peter (CCWP) (SIA), Dan (SAB Field) (SIA), Ruth (TapfA), Georgina (Coop), Manuel (Kelly) (CCO), Kay (Mansour) (Group), Aurilish (OSK), Vid (Kelly) (CCO), and Paula (Winst).



# Class Proceedings...

- Live interaction
- Breakout room discussions
- Polling
- Q&A
- Live Discussion/Debate
- Cameras on (when possible)
- Knowledge transfer (content and peer Point of View)
- A little math





# CCWP Curriculum



## Day 1: Managing What Matters in a Contingent Workforce Program

Welcome, Day 1	CCWP Certification Program and Class Introduction	Designing an Effective Contingent Workforce Program Management Strategy	Defining and Managing Quality in a Contingent Workforce Program	Contingent Workforce Program Technology Design and Management	Contingent Workforce Talent Management Strategies	Identifying and Managing Contingent Workforce Program Risks	Closing, Day 1
	Introduction	Module 1	Module 2	Module 3	Module 4	Module 5	

## Day 2: Measure, Analyze and Drive Contingent Workforce Program Performance

Welcome, Day 2	Pricing and Cost Management Strategies	Managing Change, Implementation and Contingent Workforce Program Adoption	Contingent Workforce Contract Management Best Practices	Managing Contingent Workforce Talent Sourcing Channels and Methods	Staffing & Supply Chain Partner Performance Management	CCWP Certification Program and Class Summary
	Module 6	Module 7	Module 8	Module 9	Module 10	Summary

CCWP Global Certification Reference Guide

# Key Topics Covered



- Sourcing Model Framework
- The Three Pillars of Quality
- Risk Assessment Matrix
- Policy Confidence
- VICA, Value Execution Check List
- Survey Strategies that Create Visibility
- Management Enabling Technologies
- Strategic MSP/VMS Management
- Optimization/Rationalization
- Eliminating Co-Employment Ghosts
- Direct Sourcing
- Implementation & Change Management
- Effective SLA & KPI Portfolio Management
- Alternative Talent Sourcing Channels
- Strategy Planning Development and Execution
- Staffing Partner Portfolio Management
- Managing the Interior of a Bill Rate
- Driving high levels of NPS & CSAT Levels

# CCWP is a Research Based Certification



## The Contingent Workforce Ecosystem

# Poll Question

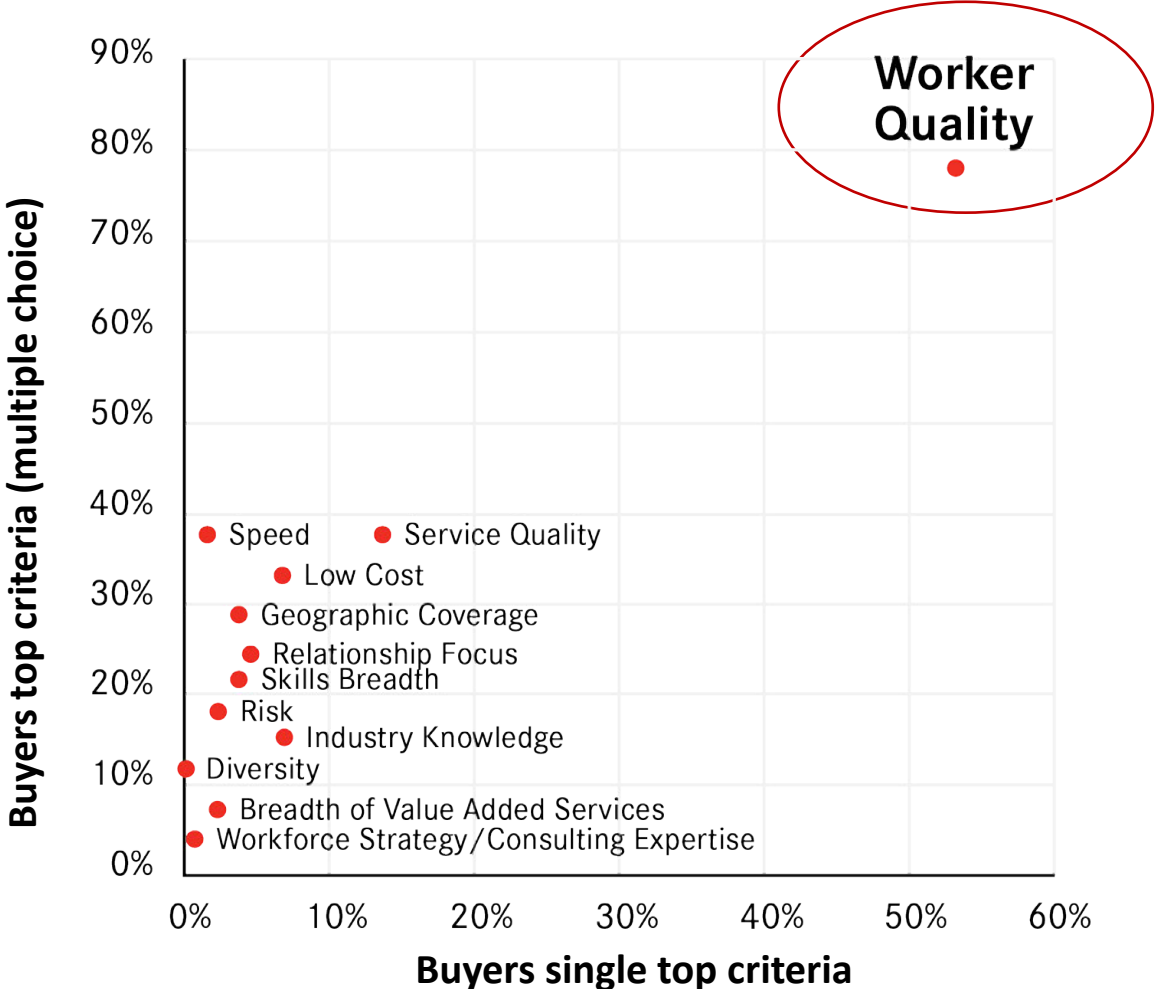
What do buyer organizations look for most in a staffing partner, please pick one?

- Speed
- Service Quality
- Low Cost
- Geographic Coverage
- Relationship Focus
- Skills Breadth
- Industry Knowledge
- Worker Quality
- Risk Avoidance
- Diversity
- Workforce Strategy
- Consulting Expertise





# Breadth vs. Intensity: Buyers' top Staffing Partner Selection Criterion



# Certification Candidate Introductions

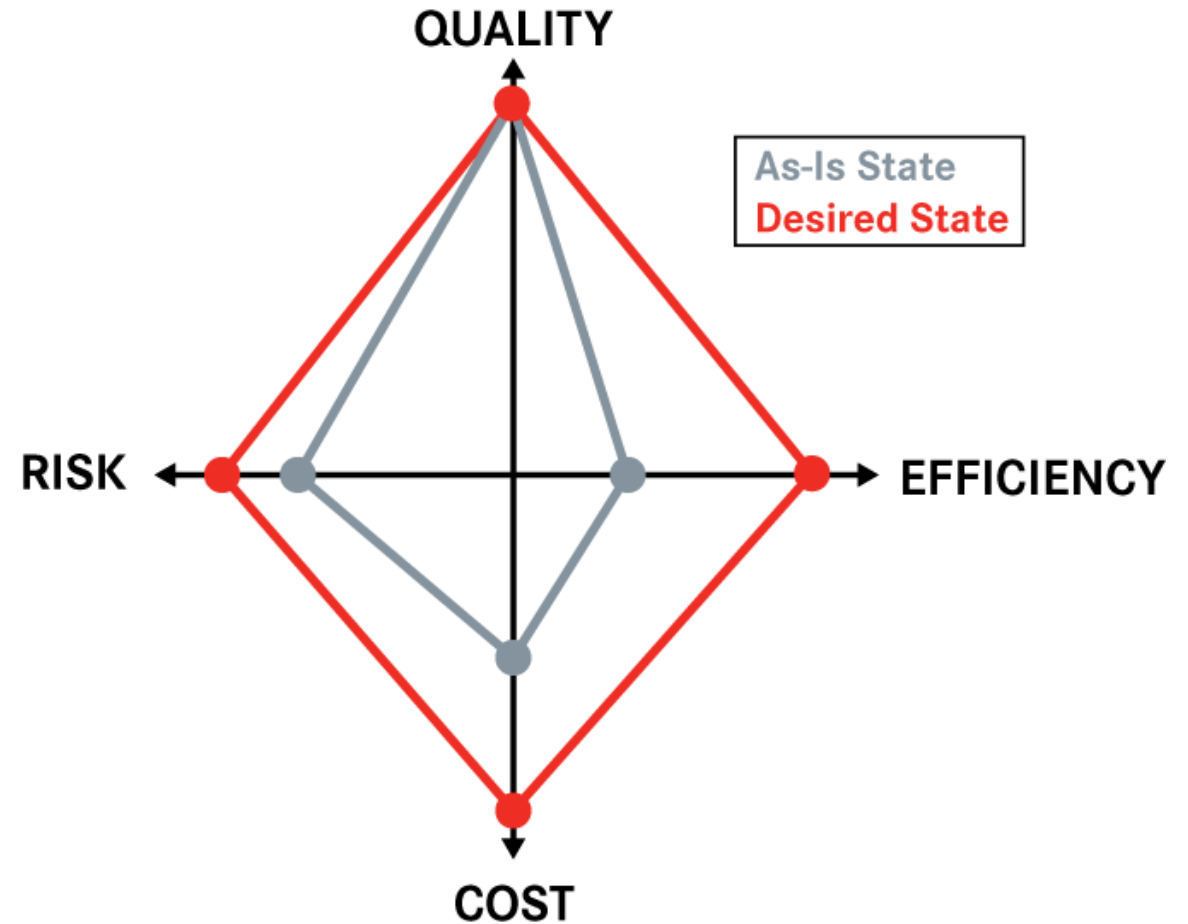


Supply Chain / Process Manager      Security Gate Keeper      **HR** Procurement  
Procurement Expert      Project Management / Implementation Expert  
VMS / Technology Expert      **Financial Analyst**  
Risk Manager / Mitigator      Business Advisor  
Contract Negotiator      **Contingent Workforce SME**      CW Program Manager  
Team Leader / Administrator / Report Generator  
Staffing Supplier Relationship Manager      **Legal Advisor /**  
Category Manager      Change Communicator / Agent      **HR Expert**

# The QECR Performance Management Framework

QECR Performance Management Framework helps guide Contingent Workforce program performance improvement initiatives.

- Quality
- Efficiency
- Cost
- Risk



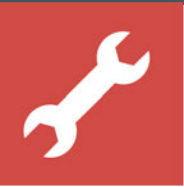
# The Contingent Workforce Program Maturity Model



Key strategy questions that can assist in determining “As-is State” and “Desired State”:

- Where are we now?
- Where do we want to be?
- How do we get there?





# Balancing Quality, Efficiency and Costs Activity

In groups, please discuss:

What are some potential conflicts specific to speed, price and quality associated with filling CW program positions?

Why is it difficult sometimes to achieve all three elements of this CW engagement management constraints triangle?



The Iron/Constraints Triangle



# Major Contingent Workforce Talent Sourcing Channel Options

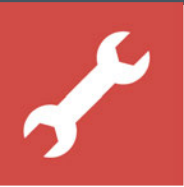
A woman with dark hair and glasses is shown in profile, looking thoughtfully at a computer monitor. She is holding a yellow pencil to her chin. The background is a server room with blue lighting and rows of server racks.

Traditional Staffing Partner Channel

SOW / Services Delivery Channel

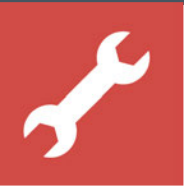
Direct Sourcing Channel

On Demand Sourcing Channel



# Class Group Activity

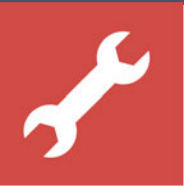




# Talent Sourcing Channel Mix Table



	Current Utilization (%)	Future Utilization (%)
Traditional Staffing Partner		
SOW/Services Delivery		
Direct Sourcing		
On Demand Sourcing		
	= 100%	= 100%



# Group Activity

Which Channel provides the highest value across each QECR Driver Element?



Traditional Partner Staffing



SOW/Services Delivery



Direct Sourcing



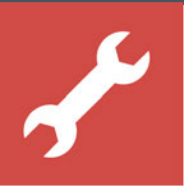
On Demand Sourcing

	Traditional Partner Staffing	SOW/Services Delivery	Direct Sourcing	On Demand Sourcing
BEST COST OPTION				
MOST EFFICIENT				
HIGHEST QUALITY				
LOWEST RISK				

Assign Value Rank from 1 (lowest) to 4 (highest)

Use value rank only once in any row





# Myth or Reality - Class Activity

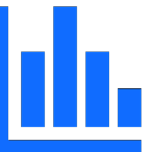




# Polling Question

Please select the option you believe is true.

1. Placing term limits on length of assignment for contingent workers will eliminate most forms of co-employment risk.
  - Myth
  - Reality
2. Proper corporate, fringe benefit plan wording can define contingent workers' access to entitlements and prevent costly litigation or compensation.
  - Myth
  - Reality



# Myths and Realities of Co-employment

- Placing term limits on length of assignment for contingent workers will eliminate most forms of co-employment risk.

*Myth*

- Proper corporate, fringe benefit plan wording can define contingent workers' access to entitlements and prevent costly litigation or compensation.

*Reality*

# Remote Worker Readiness



*Source: Toptal, LLC*

# Remote Worker Perspectives & Feedback

**“We believe that if we have hired the best talent, it doesn’t matter where or how they work, because they are the best of the best.”**



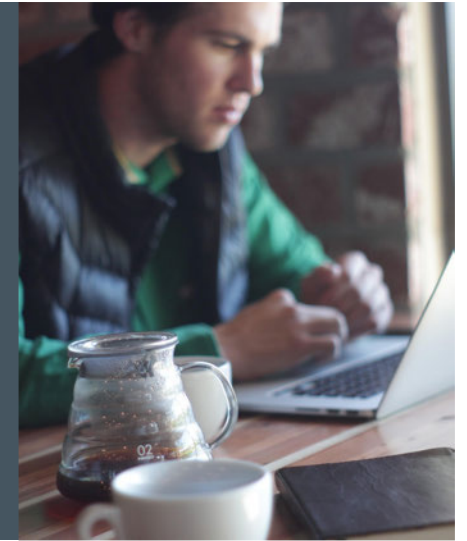
**“I don’t think hiring for a remote employee is inherently different than hiring for an in-office employee: in either case, companies want to hire the best people.”**

**“The #1 characteristic that I look for when hiring a remote employee is accountability. It is important to hire someone who will take responsibility for their actions, cares about the end result, and does what they say they’re going to do. If you have an employee that’s accountable, it means you can take their word as truth.”**



**“Being deliberate about our company culture, and what our goals are with a distributed team, has influenced decisions we’ve made around hiring, around what technology we use, about our employee benefit policies, and also about how we set up our client relationships for success as well.”**

**“The best remote workers are ones who inherently take ownership of projects and value the trust they are given to get the work done.”**



*Source: Toptal, LLC*



# Poll Question

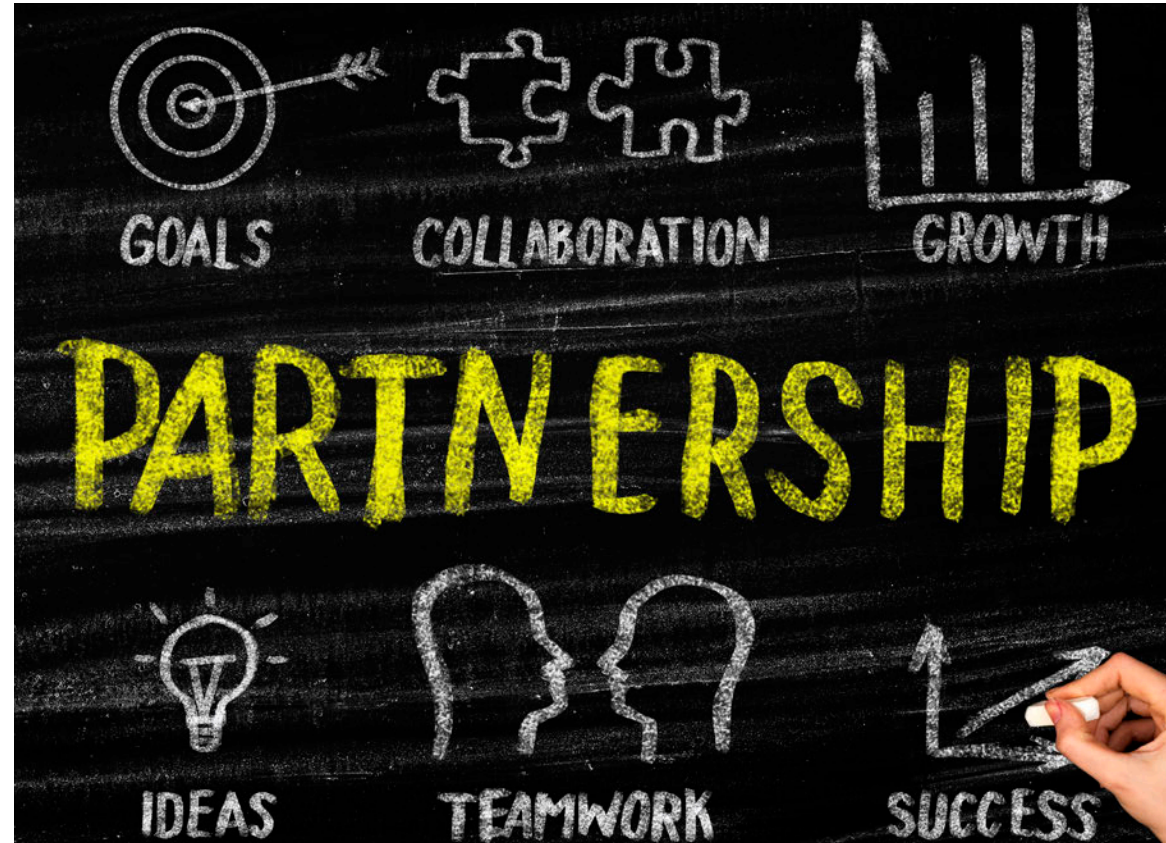
Please select a single choice.

1. Providers of contingent workers are most commonly referred to as what?

- Agency
- Supplier
- Vendor
- Supplier Partner
- Provider
- Temp Agency



# What do buyer organizations call providers of staffing talent?



# True Cost of Turnover/Attrition

Cost of Training  
+ Assimilation to Productivity  
+ Length of Assignment

---

**= Cost of Turnover**





Certified Contingent  
Workforce Professional



# Emerging CCWP Certified Professional Community

**2550+**

Participants  
*(and counting)*

**1300+**

Certified  
*(and counting)*



# CCWP Certification Candidate Type Segmentation

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*Who is participating?*

---



# *Class Event Evaluations* (N=375+)

**3.78**

SIA  
**In-Person**

**3.67**

SIA  
**Content**

**3.64**

SIA  
**Class Materials**

**3.75**

SIA  
**Registration  
Process**

**1-4 evaluation scale**

# Class Event Evaluations

**Typical, In-Person/Virtual Class, Net Promoter Score:**

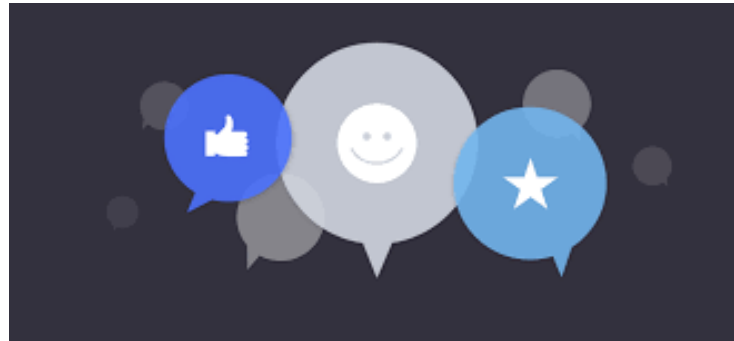
**+65** SIA  
**In-Person**

**+60** SIA  
**Virtual**

Given the NPS range of -100 to +100, a “positive” score or NPS above 0 is considered “good”, +50 is “Excellent,” and above 70 is considered “world class.” Based on global NPS standards, any score above 0 would be considered “good.” This simply means that the majority of your customer base is more loyal.

*"I was impressed with the option to "break-out" into groups, the technology worked well. The team did a fantastic job in adapting quickly to requirement to change to virtual training. You made lemonade out of lemons!"*

*"The instructors were very engaging and knowledgeable, and did a great job leading a virtual training."*



*"The content exceeded my expectations & the breakout groups were a nice way to ensure discussion & collaboration."*

# CCWP Certification Class and Exam Support Materials



## Class Materials

- Participant Guide
- Class Presentation Slides
- Optimization Roadmap & Program Maturity Model Pictorials
- CW Program Action Plan and Notes
- Class Evaluation Form
- CCWP Class Agenda
- CCWP Class Prework
- Sample Question Quiz

## Online Materials

- CCWP Global Certification Reference Guide (Global CRG)
- Multi-Media Exam Prep Support Tools



# CCWP Global Certification Reference Guide

The CCWP certification exam includes numerous questions that will test your knowledge of best practice information found in the CCWP Global Certification Reference Guide (Global CRG) materials. Use this reference guide as a key exam preparation support resource.



# CCWP Certification Exam

- 100 Question Item Exam
- 180 Day Testing Period
- Two Test Attempts Allowed
- Online Exam
- 2.5 Hour Time Limit per Exam Session
- Multiple-Choice/True or False/Scenario/Matching Questions
- Three Year Certification





## CCWP Base and SOW Certification Classes

May 5 & 6	Virtual North America (CST)
May 19 & 20	Virtual North America (EST)
June 2 & 3	Virtual SOW NA (CST)
June 16 & 17	Virtual International (BST London)
June 24 & 25	Virtual North America (CST)
July 7 & 8	Virtual North America (PST)
July 21 & 22	Virtual North America (CST)
September 16 & 17 Dallas, TX	In-Person*
September 29 & 30	Virtual International (BST London)
November 29 & 30	Virtual International (BST London)

### Pricing

Non-Member Price	\$2,120/ £1,820
Member Price	\$1,480/ £1,280

[Click here for more information](#)

Contact Enterprise Services for more information:

Phone: +1 800-950-9496 Or Email: [enterpriseservices@staffingindustry.com](mailto:enterpriseservices@staffingindustry.com)

Or Visit: [WWW.Staffingindustry.com/certification](http://WWW.Staffingindustry.com/certification)

**Special Webinar CCWP Discount Code: CCWP150**



# Thank You CCWP Partners!



**CHARTER**





# Time for Your Questions...












# About Staffing Industry Analysts (SIA)

Founded in 1989, SIA is the global advisor on staffing and workforce solutions. Our proprietary research covers all categories of employed and non-employed work including temporary staffing, independent contracting and other types of contingent labor. SIA's independent and objective analysis provides insights into the services and suppliers operating in the workforce solutions ecosystem including staffing firms, managed service providers, recruitment process outsourcers, payrolling/compliance firms and talent acquisition technology specialists such as vendor management systems, online staffing platforms, crowdsourcing and online work services. We also provide training and accreditation with our unique Certified Contingent Workforce Professional (CCWP) program.

Known for our award-winning content, data, support tools, publications, executive conferences and events, we help both suppliers and buyers of workforce solutions make better-informed decisions that improve business results and minimize risk.

As a division of the international business media company, Crain Communications Inc., SIA is headquartered in Mountain View, California, with offices in London, England.

For more information: [www.staffingindustry.com](http://www.staffingindustry.com)

For global coverage across the workforce solutions ecosystem, follow us  @SIAnalysts and connect via    YouTube 

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